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CONSOLIDATION AND ENHANCED LIVELIHOOD INITIATIVE – CENTRAL REGION (CELI-CENTRAL)

QUARTERLY REPORT

JULY 2012 – SEPTEMBER 2012



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COVER: Students at the El Horizonte Boarding School (*internado*) in the *vereda* of Santa Teresa await the start of a *vereda* workshop.

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ACRONYMS

ACIP	Afro - Colombian and Indigenous Program
CELI-Central	Consolidation and Enhanced Livelihood Initiative – Central Region
CO	Contracting Officer
COP	Chief of Party
COR	Contracting Officer Representative
COMPOS	Municipal Council on Social Policy (<i>Consejo Municipal de Política Social</i>)
CSDI	Colombia Strategic Development Initiative
DCOP	Deputy Chief of Party
DPS	National Department of Social Prosperity
EOT	Territorial Organization Scheme (<i>Esquema de Ordenamiento Territorial</i>)
FARC	Revolutionary Armed Forces of Colombia
GIS	Geographic Information System
GOC	Government of Colombia
GRCT	Regional Consolidation Management Unit (<i>Gerencia Regional de Consolidación Territorial</i>)
JAC	Elected community leaders (<i>Junta de Acción Comunal</i>)
KMU	Knowledge Management Unit
MADR	Ministry for Agriculture and Rural Development
M&E	Monitoring and Evaluation
OTI	Office of Transition Initiatives
PBOT	Basic Territorial Organization Plan (<i>Plan Básico de Ordenamiento Territorial</i>)
PMP	Performance Monitoring Plan
PNC	National Consolidation Plan
PNCRT	National Territorial Reconstruction and Consolidation Plan
POT	Territorial Organization Plan (<i>Plan de Ordenamiento Territorial</i>)
REC	Regional Evaluation Committee
STA/M	Senior Technical Advisor/Manager
UACT	National Consolidation Unit (<i>Unidad Administrativa de Consolidación Territorial</i>)
USAID	United States Agency for International Development
USD	United States Dollars
USG	United States Government

I EXECUTIVE SUMMARY

From the period of July 1 – September 30, Colombia Responde made significant advances through applying its flexible model in the regions of Caqueta (Caguan), Cauca, Meta (La Macarena) and Southern Tolima. As of the end of September 2012, Colombia Responde had implemented and disbursed approximately \$11.6M USD in programming for 364 activities across the Rio Caguan (Caqueta), Cauca/ Valle del Cauca, La Macarena (Meta) and Southern Tolima.

In order to improve the civil society-government relationship, last quarter Colombia Responde worked with experts and public institutions to formulate 22 Development Plans (19 municipal and 3 departmental in Meta, Caqueta, Tolima, Cauca and Valle del Cauca) and align them with the National Consolidation Plan. CELI-Central has been and will continue to support the implementation of Law 1448, the Law on Victims and Land Restitution, by working with local governments and the national institutions on a range of activities. In order to ensure the participation of victims in the process, the program champions the strengthening of municipal roundtables, which are led by the municipalities' legal counsel (*personerías*), as well as collaboration with the Transitional Justice Committee to formulate an action plan.

This quarter, CELI-Central submitted its FY2013 Work Plan, which incorporates a total of 465 activities across its four sub-regions. This document was approved by the USAID Contracting Officer Representative, and is pending approval by the USAID Contracts Office. Approximately 34% of these activities consist of applying the participatory methodology through *vereda* workshops and initial confidence-building rapid response activities, and the remaining 66% of projected activities consisting of short, medium and longer-term activities to be carried out over the life of the project (within the next 4 years). These activities cover the components of social development, economic development, good governance, infrastructure and connectivity, and land—with special emphasis on topics related to the Victims and Land Restitution Law and national land reform efforts. The projected total cost of activities for FY2013 is \$89,198,644 USD, with CELI-Central contributing \$36,769,091 USD (41%) of this total from the Activity Fund and leveraging the remaining \$52,429,553 USD (59%) via financial and in-kind contributions from national, regional, and local government institutions.

In total, Colombia Responde has supported the development of 22 *Alianzas Productivas* to support economic growth in the regions. Colombia Responde has brought together financial institutions and corporations to strengthen the local production chains of agricultural goods in order to provide development alternatives for the regions.

2 CONTRACT HIGHLIGHTS

2.1 PROGRAM METHODOLOGY

For the past year, CELI-Central has implemented the program methodology in close collaboration with the National Consolidation Unit (UACT). This highly participatory process has been a key part of the process of deepening institutionalization in these regions, and has also served as a basis for working with institutions to reflect upon what their needs and interests are and how to address them within the framework of consolidation.

As of late September 2012, Colombia Responde had implemented a total of 295 *vereda* workshops and 27 Nucleus Meetings, which have generated over 3,900 possible programming opportunities for 14,000 community members. Approximately \$1.6 M was focused on rapid response activities to meet needs that communities expressed through participatory *vereda* workshops. One hundred and one rapid response initiatives have taken place, including the construction and provision of equipment for educational, health and transportation infrastructure. Table 1 shows progress based on the current status of *semaforización* in the area.

TABLE 1: DIRECT COMMUNITY ENGAGEMENT ACHIEVEMENTS			
Region	# yellow veredas	# vereda workshops	# nucleus assemblies
Caquetá	65	43	7
Tolima	226	201	18
Meta	187	92	16
Totals	478	336	41

While CELI-Central's Meta program is its most mature, the Meta GRCT favored a gradual approach to the participatory methodology, piloting workshops in 56 *veredas* and concentrating on carrying out follow-up activities in those areas. For the new intensive round of *vereda* workshops, which is discussed in section 3.4, Colombia Responde and the GRCT refined social cartography and census processes and workshop introductions, in order to ensure full participation by community members and a more complete representation of their needs.

2.2 INSTITUTIONAL FRAMEWORK

The needs articulated by communities through the participatory methodology provide the framework for strengthening territorial governance in the focal area, but they do not ensure the effective delivery of requested goods and services, or the sustainability of these initiatives within the framework of the PNCRT. In order to achieve the necessary institutionalization, Colombia Responde incorporates the feedback and active participation of municipal, regional and national government institutions into its plans and activities. Examples of coordination with institutions and the incorporation of institutional needs into the development and prioritization of activities are provided in Section 3: ACHIEVEMENTS.

2.3 PROGRAM MONITORING AND EVALUATION

The CELI-Central program incorporates a comprehensive activity tracking system to facilitate program evaluation and planning. It includes: written documents including the Annual Work Plan and the Program Monitoring Plan (PMP); the internal data management system MISSION and USAID's MONITOR system; and planning/ coordination and approval spaces such as Review and Evaluation Committees, Quarterly

Strategic Reviews, and Regional Technical Committees. Combined, these components will continue to enable the expansion of best practices, application of lessons learned, and monitoring and evaluation by Colombia Responde, the UACT and USAID.

Regional Technical Committees – This quarter, Technical Committees were held in all of the regions, bringing together the regional teams of Colombia Responde and the UACT, as well as representatives of USAID and Colombia Responde’s Bogota office. Participants analyzed progress towards stated objectives and examined the viability of planned activities for the coming quarter, identifying opportunities and challenges for streamlining the implementation of activities.

Review and Evaluation Committees – Two RECs were held this quarter. In addition, the review process was re-structured to incorporate a Pre-REC to provide a forum for further discussion and follow-up in the *ficha* review process, and to ensure that the proposed activity meets the criteria established within the framework of the PNCRT and CELI-Central program requirements. Three Pre-RECs were held during the period of July through September 2012. In the coming quarter, these numbers will increase dramatically as the regions have a pipeline of proposals awaiting approval and under development.

Quarterly Strategic Review – During September 27-29, Colombia Responde held a Quarterly Strategic Review, convening staff from all of the regions to assess the progress of activities in the context of goals and objectives laid out in the Annual Work Plan and Quarterly Action Plan and finalize the plan for the next quarter, updating the illustrative list of activities.

Monitoring and Evaluation: CELI-Central made several significant advances towards its objectives over the past quarter, as detailed in Table 2. Among them, over the last quarter the program committed \$9,375,426 USD, equivalent to 60% of the goal for Fiscal Year 2012. Overall, CELI-Central achieved 90.5% of the FY2012 target and committing \$13,972,674 USD of its Activity Fund. It also exceeded its objectives for number of beneficiaries served—15,230 or 102% of the target—and the commitment of CELI-Central resources, which is largely a result of the approval and corresponding commitment of funding for longer-term land reform projects in Meta and Tolima, and economic development projects across the regions during the last quarter. It is important to note that key indicators are under review with USAID and will likely be revised in the coming months to take into account the capabilities and priorities of the GOC.

TABLE 2: PRINCIPAL INDICATORS AND GOALS					
Objective & Intermediate Results	Performance Indicator Name & Definition	Target FY2012	Advances July - Sept 2012	Accumulated FY2012	% Achievement (ACUMM. / TARGET 2012)
Management Indicators	Nucleus Assemblies Held	51	10	45	88%
	Vereda Workshops developed with the community to determine and prioritize activity portfolio	400	57	346	87%
	Resources committed by CELI Central	\$15,432,846	\$9,375,426	\$13,972,674	91%
	Resources disbursed by CELI Central Program.	\$11,871,420	\$2,800,813	\$5,663,617	48%
IR1.1 Institutional developed strengthened.	Public funds leveraged in CSDI zones attributable to USG Interventions	\$55,500,000	\$4,423,885	\$4,847,207	9%
Sub IR 1.1.1 Local government response improved.	Number of rapid impact projects implemented by USG implementers	50	119	149	298%
	Number of strategic national social programs implemented in CSDI municipalities.	8	3	4	50%
	Number and percentage of people benefitted by national social programs implemented in CSDI municipalities.	9,000	5,477	7,762	86%
	Number of beneficiaries receiving infrastructure improved services	15,000	6,741	15,230	102%
Sub-IR 1.2.1: CSO (Civil society Organizations) strengthened	Number of CSO members supported by USG assistance	740	310	310	42%
Sub-IR 1.3.2: Competitiveness increased	Private sector funds leveraged in CSDI zones attributable to USG Interventions	\$ 5,000,000	\$ 105,460	\$ 117,233	2%
Non-Contractual Indicators	Number of USG funded strengthening activities for national, regional and local level public institutions	60	41	42	70%
	CELI Central resources committed to strengthening activities for national, regional and local level public institutions	\$ 300,000	\$ 552,646	\$ 552,646	184%

Environmental Monitoring - During the fourth quarter of Fiscal Year 2012, several environmental requests were submitted to USAID for approval via the MONITOR information system. One hundred twenty-six Categorical Exclusions were requested and the same number were approved (some from previous quarters), while 18 Environmental Reviews were submitted and eight were approved (some from previous quarters).

Continuing with a yearlong effort, the team gave feedback to USAID in the form of suggestions, reports and other mechanisms as part of ongoing efforts to improve MONITOR. Taking into account that, as the program matures, more and more environmental approvals are going to be needed and will require a plan for ongoing oversight, efforts in the next quarters are going to be concentrated on MONITOR. In addition, the environmental IQC will be signed and take effect during the months of October or November, and the selected firm will initiate operations with training and monitoring task orders. As follow-up to activities

currently under implementation, environmental quarterly reports were requested, reviewed and approved during the month of July for the third quarter of Fiscal Year 2012 (see Table 3, in Spanish).

TABLE 3: STATUS OF ENVIRONMENTAL APPROVALS

Código CELI	Nombre	Aprobación Revisión Ambiental	Reporte Q1 CY2012	Reporte Q2 CY2012	Reporte Q3 CY2012	Visita de Campo
SI-01891-11	Centro de Acopio de Leche, Vista Hermosa	24-ene-12	30-abr-12	30-jul-12	No Aplica	25-jul-12
SI-01895-11	Construcción del Hospedaje del Puesto de Salud en Puerto Rico, Meta	09-mar-12	30-abr-12	30-jul-12	En Proceso	En Preparación
SI-01896-11	Mejoramiento vial en Mesetas, Meta	09-mar-12	30-abr-12	30-jul-12	No Aplica	En Preparación
ED-01918-11	Apoyo a la Cadena Láctea en Puerto Rico	23-mar-12	No Aplica	No Aplica	En Proceso	En Preparación
SI-01940-11	Mejoramiento de la Vía Puerto Chozor - Loma Linda, Municipio de Vista Hermosa	09-mar-12	30-abr-12	30-jul-12	No Aplica	25-jul-12
ED-01942-11	Fortalecimiento al Beneficio del Cacao para 200 Hectáreas en Chaparral, Tolima	23-mar-12	No Aplica	No Aplica	En Proceso	En Preparación
ED-01953-11	Establecimiento de 40 Hectáreas de Café Agroforestal en Uribe, Meta	09-mar-12	No Aplica	No Aplica	En Proceso	En Preparación
ED-01954-11	Establecimiento de 80 Hectáreas de Café Agroforestal en Mesetas, Meta - Asogün	09-mar-12	No Aplica	No Aplica	En Proceso	En Preparación
ED-01955-11	Establecimiento de 80 Hectáreas de Café Agroforestal en Mesetas, Meta - Asoprograsar	09-mar-12	No Aplica	No Aplica	En Proceso	En Preparación
SI-01959-11	Construcción de Restaurante y Mejoramiento del Colegio de Mesa de Fernández	09-mar-12	30-abr-12	30-jul-12	No Aplica	En Preparación
SI-01960-11	Mejoramiento de la Vía Uribe al Centro Poblado El Diviso	09-mar-12	No Aplica	30-jul-12	No Aplica	13-jul-12
SI-01975-11	Mejoramiento de la Vía Santo Domingo - Vista Hermosa, Municipio de Vista Hermosa	09-mar-12	30-abr-12	30-jul-12	No Aplica	24-jul-12
SI-02037-12	Construcción de un Restaurante Escolar en la Concentración Educativa La Reforma, Mesetas, Meta	20-sep-12	No Aplica	No Aplica	En Proceso	En Preparación
SI-02038-12	Mejoramiento de las Condiciones de la Vía Entre Jardín de Peñas y Bajo Cuncia	17-abr-12	No Aplica	30-jul-12	No Aplica	12-jul-12
SI-02039-12	Construcción de Obras de Arte en la Vía Jardín de Peñas - La Unión - La Esperanza	17-abr-12	No Aplica	No Aplica	En Proceso	En Preparación
SI-02040-12	Mejoramiento de la Planta Física de la Concentración Educativa de La Barrialosa en Mesetas, Meta	20-sep-12	No Aplica	No Aplica	En Proceso	En Preparación
SI-02041-12	Mejoramiento de las Condiciones de la Vía Entre Jardín de Peñas y El Palmar	17-abr-12	No Aplica	30-jul-12	No Aplica	11-jul-12
ED-02067-12	Mejoramiento del Acopio y la Comercialización de la Producción Lechera en Uribe, Meta	01-jun-12	No Aplica	No Aplica	En Proceso	En Preparación
SI-02078-12	Atención de Emergencia para el Mejoramiento Prioritario de la Vía Libano - La Unión Peneya	01-jun-12	No Aplica	30-jul-12	En Proceso	En Preparación
ED-02216-12	Mejoramiento de la Productividad del Cacao en Territorios en Proceso de Estabilización	17-sep-12	No Aplica	No Aplica	En Proceso	En Preparación
SI-02226-12	Electrificación Rural de las Escuelas Marimbas y La Tigresa Alta en Cartagena Del Chairá, Caquetá	20-sep-12	No Aplica	No Aplica	En Proceso	En Preparación

This same procedure will be implemented prior to the next expected deadline (October 31) for reports that cover the fourth quarter of Fiscal Year 2012. Besides reviewing reports, Regional M&E Specialists carried out six field visits; these visits served to verify the implementation of mitigation measures (see Picture). In the future, all activities that go into implementation with an approved Environmental Review will be visited to ensure that projects include and apply all the necessary provisions to protect the environment and the neighboring community. These visits will be carried out by regional personnel, personnel from the central office, or by external teams hired specifically for this purpose.

3 ACHIEVEMENTS

3.1 NATIONAL AND REGION-WIDE INITIATIVES

Social Development

▪ July 20th Celebrations

Colombia Responde collaborated with local governments, producers' associations and security forces to support National Independence Day celebrations in Caqueta, Meta and Tolima. Communities organized citizens' committees to coordinate cultural and educational activities. In some areas, this was the first time that this holiday could be celebrated because the presence of illegal groups had limited observation of this patriotic holiday in past years. Prizes and awards were provided to event participants, with an emphasis on children and young adults. Mayors of the municipalities organized and provided logistical support for the events, uniting their urban and rural populations for these patriotic celebrations. Colombia Responde contributed approximately \$58,000 USD in donations and logistical support, leveraging \$20,000 USD in support from local and regional governments.



July 20th celebration in Uribe, Meta

Good Governance

▪ Municipal & Departmental Development Plans approved

In July, CELI-Central completed the process of collaboration with municipal, regional and national authorities to complete the Municipal and Departmental Development Plans and obtain approval from the municipal and departmental councils. In coordination with the regional governments and the UACT, the National Planning Department, among other stakeholders, Colombia Responde facilitated the process of formulating Departmental and Regional Development Plans and integrating them with departmental and regional consolidation plans. In total, Colombia Responde facilitated the development 19 Municipal Development Plans and three Departmental Development Plans, ensuring their consistency with the PNCRT. This effort cost a total of \$921,061 USD, with Colombia Responde contributing 38% of these costs (\$348,283 USD) and leveraging the remaining 62% (\$572,778 USD) in counterpart support.

▪ Pipeline of good governance activities

While Good Governance activities in 2011 focused on supporting local, municipal and departmental governments and civil society's participation in the electoral process, in 2012 activities shifted to supporting elected officials. Colombia Responde and the UACT have worked with local, municipal and departmental governments to identify more pressing needs for strengthening local governance. These activities include strengthening municipalities' abilities to access the *regalias* system, championing project banks, providing

support to legal defense to municipalities and strengthening their *personerías* (legal counsels), helping municipalities fulfill their responsibilities under the Victims' Law (*Ley de Víctimas*), publication and dissemination of Municipal and Departmental Development Plans, capacity-building through a certificate program in municipal management, developing Security and Coexistence Plans, and supporting Municipal Counsels for Rural Development.

Land Issues

▪ **Advancing towards national land restitution**

Colombia Responde has begun implementing an action plan, comprised of 34 activities, for comprehensive support to the 1448 Law on Victims and Land Restitution. These initiatives represent a total of approximately \$26.5 million USD over the next three years, with a contribution of 49% from Colombia Responde, and 51% from government counterparts. In a REC held on September 21, four fichas were approved with a total investment of \$4.5 million USD corresponding to land restitution and formalization of public and private properties; technical support to the Restitution Unit (UR); and; the organization of INCODER archives relating to land tenure in Consolidation areas. Colombia Responde and UACT land professionals in the regions have worked together with the UR, the Ministry of Agriculture and INCODER to leverage resources in these areas, and pilot projects will begin immediately. On the 5th of October, the UR held an event with all international cooperation organisms collaborating in land restitution initiatives, in order to present its program status and achievements to date, including all activities led by Colombia Responde.

▪ **Modernizing INCODER's information management system**

On August 27, the MOU between USAID and the Colombian Institution for Rural Development (INCODER) took effect. This will enable Colombia Responde to move forward with the organization and modernization of INCODER's information management system, generating important inputs to advance the land restitution and formalization processes, and therefore the implementation of the land and rural development policies, in focal consolidation areas. The period of July through September marked an important time for establishing agreements and defining roles and responsibilities for this project, which will be led by INCODER and supported by USAID through its operators in their respective areas of implementation. The reform of INCODER's information management system consists of eight phases: diagnosis, organization, scanning, microfilming, systematization, geo-referencing, interoperability and warehousing; the MOU incorporates the first five. The diagnosis and organization phases will serve as the basis for defining the necessities and developing the corresponding materials to support digitization, microfilming and systemization. CELI-Central will support implementation in five of the ten priority areas identified by USAID and INCODER, providing \$1,629,079 USD.

Program Administration

▪ **Perception baseline survey results**

In July Econometría, commissioned by USAID's Monitoring and Evaluation Unit, released the results of a baseline survey measuring citizens' perceptions of territorial security in the municipalities covered by National Territorial Consolidation and Reconstruction Plan (PNCRT) in Southern Tolima and La Macarena, Meta. In Tolima, this USAID funded impact evaluation carried out 835 surveys across 52 *veredas*. Survey respondents also included a control group from outside of the focal consolidation area. Colombia Responde and *Consolidación* staff participated in focus groups to discuss the preliminary results and provide feedback. The results from this survey show that there are generally low levels of trust in the abilities of institutions and security forces to uphold citizens' rights or resolve disputes in the community. Also, while there was widespread participation in the general elections, respondents indicated that the institution which best represents their interests is the *Junta de Acción Comunal*—their local representatives. Respondents in Meta and

Tolima expressed that they have high expectations for the future, as communities seem to be optimistic that conditions will improve. Colombia Responde and UACT staff participated in feedback groups to discuss the preliminary results and identify specific areas where program activities could affect changes in perception. The next area to be surveyed will be Caqueta, building on experiences applying the survey in Tolima and Meta.

- **Branding and marketing exception for Cauca**

On August 31st, the USAID Contracting Office granted CELI-Central program's request for a temporary exception to its contract's Branding Implementation Plan, applicable to the first year of activities to be implemented in the Department of Cauca. CELI-Central requested this exception because it has found that the military forces have been conducting activities in Cauca using the term "*consolidación*," which the government also uses to describe the reassertion of State presence and territorial control in previously neglected areas. This has perpetuated the perception that *consolidación* is a military activity, and thus there is resistance from the communities in Cauca to permit any *consolidación* activities in the area.

- **Annual Work Plan submitted**

In September, CELI-Central submitted its Annual Work Plan for 2013. The FY2013 Work Plan incorporates a total of 465 activities across four the four sub-regions. Approximately 34% of these activities consist of applying the participatory methodology through *vereda* workshops and initial confidence-building rapid response activities, and the remaining 66% of projected activities consisting of short, medium and longer-term activities to be carried out over the life of the project (within the next 4 years). These activities cover the components of social development, economic development, good governance, infrastructure and connectivity, and land—with special emphasis on topics related to the Victims and Land Restitution Law and national land reform efforts. The projected total cost of activities for FY2013 is \$89,198,644 USD, with CELI-Central contributing \$36,769,091 USD (41%) of this total from the Activity Fund and leveraging the remaining \$52,429,553 USD (59%) via financial and in-kind contributions from national, regional, and local government institutions. The Work Plan that was recently submitted includes the current Illustrative List of Activities, which will be updated on an ongoing basis and submitted quarterly as part of the Quarterly Strategic Review and Regional Technical Committee processes to coordinate with USAID and the UACT's regional offices (GRCT's Caqueta, Cauca, Meta and Tolima).

3.2 CAQUETA (CAGUÁN)

Social Development

- **Status of the participatory methodology in San Vicente del Caguan**

On August 10th, Colombia Responde and the GRCT carried out a workshop in the *vereda* of Arenoso, San Vicente del Caguan. Forty people attended the workshop, during which they identified needs including a recreation and sports area for children and adults, repairs to the local school, drinking water infrastructure, electricity, library, teaching materials and updated teaching methodology, and computers for the community (currently, only 3 of 8 their obsolete computers are functioning). Colombia Responde is working with municipal and regional authorities to create an action plan for addressing immediate needs, following up to maintain contact with the community, and develop larger-scale projects that will be implemented over the next three years. This workshop is intended to be one of a series of workshops to be carried out in San Vicente del Caguan, but as a result of the security risks detailed in the security section of this report Colombia Responde is working with the GRCT to recalibrate its approach to the area.

- **Rapid response activities**



School playground in Union Peneya

For the past quarter, Colombia Responde has worked closely with the GRCT, ICBF and departmental and municipal institutions to strengthen the educational system and recreational spaces of Caqueta providing a series of donations to schools and public spaces that are used by youth and children. In July, Colombia Responde worked with the UACT, local government representatives, the ICBF and the Caqueta regional education department to provide more than 1,500 sets of school supplies, 1,100 updated curriculum guides and seven playgrounds as well as school furniture and equipment to 33 schools in the municipalities of Cartagena del Chaira and Union Peneya. In conjunction with the

GRCT and local authorities, Colombia Responde successfully donated 17 playgrounds with a total value of \$46,986 USD during the month of August, and installed twelve playgrounds in nine *veredas* of La Montañita in September for a total value of \$42,931--\$1,667 of which was contributed by the municipality in transportation costs. These playgrounds, which were installed in public play areas and schools, will benefit a total of 1,030 local community members, including 590 children.

- **Inter-institutional follow-up on Rapid Response activities**

In August, Colombia Responde and the GRCT held the first Departmental Consolidation Council, meeting with municipal and departmental authorities including the Armed Forces to present advances in the implementation of the PNCRT. This event was an important step in connecting government institutions to ensure consistency in the implementation of the consolidation strategy in all of the *veredas* in the focal consolidation area of Caqueta, and served the dual purpose of following up on certain goals for each of the strategy's components.

This quarter, Colombia Responde collaborated with the GRCT and departmental and municipal authorities to formulate a range of short- and medium-term social development activities which are currently under review and finalization by CELI-Central before being presented to USAID. They include supporting a local festival for the patroness of Chaira (*Diosa del Chaira*) and a sports program in La Montañita, as well as forming a municipal youth counsel in Cartagena del Chaira and organizing various donations to schools in Cartagena del Chaira that include furniture, a library, cafeteria supplies, libraries, teaching guides, and playgrounds.

- **Medical fair and in-kind donations link citizens to national and local government**

More than 1,500 people attended the institutional fair on health, held on August 18 and 19 in the urban center of Cartagena del Chaira. The fair promoted medical services to the community, with a group of health care practitioners providing medical consultations to visitors. Colombia Responde provided donations of mobility medical devices such as wheelchairs and canes, which the mayor presented to 98 handicapped citizens. The GOC was present during the event with the participation of institutions such as the Department of Social Prosperity, SENA, INCODER, Agricultural Bank and ICBF offering a portfolio of services, which were well received by the community. USAID and Colombia Responde contributed to this initiative through in-kind donations for \$10,000 USD.

- **Promoting Art and Culture**

One of the needs prioritized by the communities in the municipalities of Cartagena del Chaira and La Montañita during the *vereda* workshops was the improvement of their cultural centers. To this end, Colombia Responde in coordination with the alcaldías made a donation of musical instruments to the community of La Union Peneya in La Montañita and the cultural center in Cartagena del Chaira. On September 3 and 4 more than 118 instruments like guitars, trumpets and clarinets were delivered to the mayors by Colombia Responde's field professionals. These instruments will help supporting musical education and training for youth in need. USAID and Colombia Responde supported this initiative with a contribution of \$9,581 USD.

Economic Development

- **Promoting productive alliances**

In September, Colombia Responde and the GRCT received notice that MADR had approved three projects through its Program Supporting Productive Alliances (Programa de Apoyo a Alianzas Productivas) totaling \$1,550,556 USD. Colombia Responde's contribution will be \$484,444 USD, pending USAID approval at a REC scheduled for November 2. These projects will benefit a total of 129 families in Caqueta's focal consolidation area, establishing 105 hectares of cocoa and 282 hectares of rubber, for a total of 387 productive hectares.

Good Governance

- **Strengthening local governance**

In August, six *fichas* were presented and approved to strengthen local governance and institutional structures totaling \$224,756 USD, with Colombia Responde contributing \$71,728 (32%) and leveraging \$153,023 (68%) in support from strategic partners in the national, departmental and municipal governments. Activities include an inter-institutional workshop to identify opportunities for collaboration and coordination in Cartagena del Chaira and the strengthening of project banks in the three municipalities of the Caqueta focal consolidation area, and dissemination of the Departmental Development Plan (DDP). All activities are scheduled to launch in September and will take approximately 4 months to implement, while production and dissemination of the Departmental Development Plan was in September (see below).

- **Dissemination of the Departmental Development Plan**

In September, Colombia Responde and the GRCT disseminated the results of the Departmental Development Plan (DDP) to the three municipalities in the focal consolidation area. Program staff held a meeting in San Vicente del Caguan on September 11th, and in La Montañita and Cartagena del Chaira on September 13th. A total of 310 people participated in the events, and received paper and electronic copies of the plan, which were donated by the Governor's Office. The Department has dedicated a total of \$8,472 to disseminate the DDP to the remaining 13 municipalities outside of the focal consolidation area.

Infrastructure and Connectivity

- **Significant progress toward electrical connectivity**

The fourth Operating Committee for the ELECTROCAQUETA project was held this month to review the technical designs that were carried out as part of the Pre-investment process. The consultant contracted by Colombia Responde and local counterparts presented the results, which will be submitted to the FAZNI

Fund to leverage additional resources for this ambitious project. The committee gave minor feedback, which will be incorporated into the study and presented during the final committee meetings in November.

- **Improving critical transportation infrastructure**

On September 11, the Governor's Office, Battalion of Liborio Mejia, UACT and Colombia Responde initiated construction to improve three critical points of Kilometer 33 on the road between Libano and La Union, which were recently damaged by severe storms and have affected over 1,200 people. On September 15 and 21, Colombia Responde carried out visits to the construction site in order to provide oversight of activities and their use of materials, as well as advance the construction of a double culvert and retaining wall for Kilometer 18. A temporary detour was established along the side of the road, and the concrete wall will be poured in October. The community will contribute \$6,667 USD, and Colombia Responde has dedicated \$57,222 to the reconstruction effort, which is expected to take one month to implement.



The Kilometer 18 retaining wall, photographed during a site visit.

- **Planning for infrastructure development**

Colombia Responde has been collaborating with the GRCT and departmental and municipal authorities to formulate a range of infrastructure activities which are currently under review and finalization by CELI-Central before being presented to USAID. These activities are in direct response to needs identified by communities via the participatory methodology, and include the construction of a school cafeteria in the Laguna del Chaira school, the donation of solar panels to provide electricity to three *vereda* schools, and building a conference room for local justice proceedings in San Vicente del Caguan.

3.3 CAUCA / VALLE DEL CAUCA

Program Administration

- **Laying the foundations**

CELI-Central has established and ramped up its Cauca regional office in close concert with the UACT, holding coordination meetings with the Governor's Office and the Department of Social Prosperity. In July and August, Colombia Responde collaborated with the Regional Consolidation Unit in Cauca to formulate rapid response activities based on the needs identified through *vereda* workshops carried out during the first semester of calendar year 2012. Colombia Responde staff also concentrated on building relationships with other government institutions, USAID implementers and NGO's that have a presence in the focal consolidation area, in order to coordinate activities and assistance in Cauca and Valle del Cauca.

The product of these efforts is a work plan that focuses on sanitation and potable water solutions, land and economic development, and institutional strengthening projects totaling around \$1.5 million in CELI-Central Commitments. These priorities will be ratified through an upcoming series of *vereda* workshops to be conducted in the coming months.

In September, Colombia Responde worked with the GRCT to review the rapid response activities identified through the *vereda* workshops carried out by the GRCT prior to the launch of Colombia Responde's Cauca program. This review resulted in the prioritization of activities based on the following criteria (in order of importance): level of institutional coordination, resources leveraged, and impact/ coverage. Colombia Responde and the GRCT agreed to collaborate on the development of proposals for short-term education, health, local capacity-building and social infrastructure projects. Santander de Quilichao was prioritized because the GRCT has not yet been able to provide rapid responses to the needs identified in this municipality.



Colombia Responde's regional team in Cauca

Social Development

■ **Preparing for *vereda* workshops**

In September, Colombia Responde received USAID approval to carry out 26 *vereda* workshops in the municipalities of Santander de Quilichao and Miranda. In addition, Colombia Responde collaborated with the GRCT to plan and carry out follow-up to the first series of workshops that the GRCT carried out prior to the establishment of the Colombia Responde regional office. Follow-up will focus both on institutions and communities, linking the needs identified in workshops with institutions' planned activities through work with the COMPOS and Municipal Rural Development Councils, and maintaining engagement with communities that participated in the workshops.

■ **Rapid response activities**

In August, the Cauca/ Valle del Cauca regional teams of Colombia Responde and the UACT visited five *veredas* across five municipalities to plan activities to benefit 470 families, including many Afro Colombians. These activities were presented and approved later this month. In addition to carrying out the design and planning for facilities in Miranda, Corinto and Caloto, as detailed in the July report, representatives of Colombia Responde and the GRCT met with JAC representatives from the area to give an overview of the participatory methodology and Colombia Responde's role as a strategic partner in implementing the PNCRT. This meeting provided an important space for reaching agreements on counterpart commitments of documents, funding, and project development with the municipalities and other institutions including Coldeportes and Indeportes. A working agreement was reached to set up a "food for work" program, which will serve as an in-kind donation, as part of World Food Program assistance coordinated by the Department of Social Prosperity. In the municipality of Caloto, Colombia Responde will work with the GRCT and municipal and regional officials to build a multi-purpose meeting space for the community, which will cost approximately \$6,000 USD.

- **Planning short- and medium-term activities**

In addition to identifying and developing the aforementioned activities, in August and September Colombia Responde and the GRCT collaborated to follow up on additional opportunities identified in the Work Plan. Specifically, local authorities identified needs for a health center in Mondomo, a populous center in Santander de Quilichao, to benefit approximately 8,000 people, as well as equipment for a school cafeteria in a rural *vereda* of Santander de Quilichao and a playground in Miranda. These activities are consistent with needs that were identified in *vereda* workshops held by the GRCT. Finally, to respond to local government needs Colombia Responde is in the process of developing a range of activities to improve local governance capabilities, including enabling local access to national resources, including *regalias* and calls for proposals, and the development of project banks. Various co-financing options are currently being explored, and projects are being developed in concert with local authorities in order to deepen their capacities through practical experience.

Infrastructure and Connectivity

- **An urgent need for infrastructure development**

Planning sessions in Cauca/ Valle del Cauca identified an urgent need for the development of drinking water infrastructure and basic sanitation systems in Santander de Quilichao. This multi-phase project will include larger-scale projects such as building two aqueducts and setting up water treatment plants, requiring feasibility and design studies. Colombia Responde and the GRCT have set up meetings with the relevant public entities to discuss water, sanitation, health and education in order to review the processes for developing project proposals, as well as options for co-financing.

Program Administration

- **Designing a communications strategy in Cauca**

On August 16th, representatives from five municipalities in Cauca and two municipalities in Valle del Cauca met with the communications units of *Consolidación* and Colombia Responde in Santander de Quilichao, Cauca. Participants discussed the design of a regional communications strategy, as well as challenges and opportunities regarding the use of the term *consolidación* in the branding of programs that will be carried out in collaboration with local government authorities. Future communications efforts will be directed towards building local communities' trust in government institutions and encouraging inter-ethnic coexistence via a media strategy that will be rolled out in September, during planned *vereda* workshops and rapid response efforts. These workshops will place a special emphasis on activities for youth. Partly as a result of this meeting, CELI-Central requested and was granted by USAID a Branding Exception for the use of the term *consolidación* in Cauca; please see section 1.1 for more details.

3.4 META (LA MACARENA)

Social Development

- **Regional recruitment prevention efforts**

From mid-June through mid-July, 1,300 children from Meta participated in cultural camps consisting of educational and cultural sessions, providing children with recreational activities during their time off from school. To ensure sustainability in the theme of recruitment prevention, a consultant has been contracted to create and operate a committee for the prevention of forced recruitment. In September, Colombia Responde

followed up these activities by convening the first Inter-institutional Committee for the Prevention of Forced Recruitment, which is presided over by the Governor's Office and has as its members the nation's key programs and institutions that share the objective of preventing and protecting vulnerable populations from recruitment. During the first session, the committee defined tasks and created a work plan for the development of a Departmental Action Plan for the Prevention of and Protection from Recruitment.

- **Implementing the participatory methodology**

During the month of September, Colombia Responde and the GRCT coordinated with municipal mayors to hold six nucleus assemblies and 36 *vereda* workshops in Meta. This represents significant progress towards the goal of carrying out a total of 12 nucleus assemblies and 82 *vereda* workshops targeted by the GRCT during this second phase of rolling out the participatory methodology in the region. The needs and other feedback discussed during the workshops are in the process of being systematized, retaining the order of importance identified by the communities. These results, in turn, will serve as a roadmap for territorial reconstruction and consolidation in the area. They will be presented at the Regional Technical Committee to incorporate the feedback of public institutions and serve as a basis for coordinating with institutional partners to implement identified activities.

- **Planning and assessing quarterly performance at the Technical Committee Meeting**

On August 16 and 17, the staff of Colombia Responde and Consolidación's Meta offices reviewed achievements against the quarterly action plan and identified opportunities for additional coordination and collaboration. An important outcome of this event was an agreement by the regional directors of Colombia Responde and Consolidación to hold weekly coordination meetings to harmonize implementation of an increasing number of activities under implementation in the coming months. Colombia Responde and Consolidación are exploring the possibility, with the mayors' offices, of contracting additional technical staff within the municipalities and to set up a common meeting and working space in order to foster further coordination of activities within and across technical areas.

Economic Development

- **Roundtable and economic forum in Ariari brings together key stakeholders**

The Departmental Roundtable on Economic Development was held in July, with the participation of representatives from the Departmental Secretary of Agriculture, Banco Agrario, provincial agroindustry centers (CPGAs), mayor's offices, the private sector (including FEDECACAO, La Alquería and El Recreo), and producers' associations. The Roundtable organized the first Forum on Economic Development for the Ariari area, which was held on September 21 to promote a common economic development agenda in the Ariari region, which includes the six focal consolidation municipalities in Meta. More than 15 producers' associations, universities, and various GOC institutions participated in the event, along with representatives from Consolidación, USAID and Colombia Responde. Colombia Responde presented the results of a study on the implementation and improvement of



A range of stakeholders came together to learn about and discuss economic development opportunities for Ariari.

sugar cane crops in Meta. The result of this important event was an agreement for an inter-institutional agenda to focus on local and regional development in thematic areas such as research and technology transfer, agro-industry, training and Education, technical support, social and business development, entrepreneurship and marketing.

- **Strengthening local capacity in Ariari**

To follow up on the Departmental Roundtable on Economic Development's July meeting, Colombia Responde developed and received approval for numerous *fichas* for economic development activities in the Meta region, which will permit Colombia Responde to provide support to eight businesses and organizations in the municipality of Puerto Rico, incorporating approximately 200 local producers. In addition, Colombia Responde will continue to support the development of six Plans for Technical Assistance in Agriculture, targeting six production chains involving a total of 2,500 producers across the six municipalities. This will be carried out through the Agroparques CPGA, thereby strengthening local capacity to promote economic development in the region.

- **Supporting the dairy industry in Vista Hermosa and Puerto Rico**

Colombia Responde continues to work with the GRCT and the dairy companies La Alqueria and El Recreo to develop a financial and technical assistance model for two milk producers' associations in Vista Hermosa and Puerto Rico. This model will bring together a group of 100 producers, generating associative credit and providing technical assistance for them to boost productivity and production conditions, especially the quality and hygiene of the milking process.

- **Analyzing microfinance opportunities in Meta**

In mid-September, Colombia Responde completed the first phase of a microfinance diagnostic study in Meta. The research analyzed current microcredit supply and the potential implementation of microfinance and similar financial services to all economic sectors in the region. The outcome of the study revealed that there is a significant demand for services in the agricultural sector with more than 5,500 potential producers demanding these services. In urban centers there is also great potential to develop micro-financed projects in tourism, clothing and food processing industries. The second phase of this initiative entails coordination with financial institutions to customize micro financing programs, with the Agrarian Bank being the one with the greatest potential in the region. Similar studies will be carried out in Tolima, Caqueta and Cauca. This ambitious project is a joint initiative of Colombia Responde providing logistical support, and a contribution of \$9,500 USD.

- **Technical Agricultural Assistance Plans**

In September, Colombia Responde released six Technical Agricultural Assistance Plans through the CPGA Agroparques, for the six municipalities that make up the focal consolidation area of Meta. The six plans, which are directed towards six production chains that include a total of 2,500 producers, seek to strengthen local economic development capacities—a key pillar of the PNCRT. They will be presented to MADR's Equitable Rural Development (Desarrollo Rural con Equidad; DRE) to compete for resources from the Technical Assistance Incentive Program.

Good Governance

- **Strengthening municipal and regional governance**

On July 9, USAID approved five *fichas* totalling \$1M USD, and Colombia Responde spent the remainder of the quarter preparing to launch activities and contracting the necessary personnel. These activities will serve

to strengthen the capabilities of local institutions to manage their resources, efficiently respond to the challenge of implementing the Victims' Law, and create the conditions necessary for enabling citizens to access local judicial systems. Four consultants were contracted to help local authorities establish project banks (*bancos de proyectos*), which will be key to enabling local access to departmental and national resources by responding to calls for proposals and other opportunities that arise. Nine consultants were contracted to further support the development of 26 infrastructure projects and eight economic development projects that will be presented to the National Royalties (*Regalias*) System for approval during the current call for proposals. Finally, two lawyers were contracted to assist the municipalities in their legal defense. In order to implement the Victims' Law (*Ley de Víctimas*), three lawyers have been contracted and four psychologists will be contracted (one per municipality and two for La Macarena) to provide training and information about the Law and implement systems for registering victims. In this vein, Colombia Responde has moved forward to support the municipal attorneys (*personerías*) with computing equipment and with an assistant to improve the activities of these offices in the framework of the Victims' Law. In addition, the call for applications was opened to identify consultants to support each of the municipalities in developing Security and Coexistence Plans.

- **Enabling local governments to access the national royalties fund (*regalias*)**

During the first week of August, a planning workshop was held in Villavicencio to identify the projects to be presented to the National Royalties Fund (*regalias*) in La Macarena. Mayors and delegates from four municipalities of La Macarena met with representatives from the National Consolidation Unit, Colombia Responde, and other USAID contractors. Based on previous meetings and information from the participatory *vereda* workshops, attendees identified and prioritized 60 projects including infrastructure improvement and social and economic development. Participants attended a training session on national directives and protocols for formulating *regalias* projects. Colombia Responde is providing \$123,156 USD in training and technical assistance to formulate projects, while local governments have committed \$37,967 USD to complete this initiative.

Infrastructure and Connectivity

- **Improving the quality of education**

In July, Colombia Responde and the UACT met with Meta's Secretary of Education to set up an institutional agreement to address educational infrastructure needs in the focal consolidation area. In the Departmental Development Plan, the Secretary is responsible for improving the quality of education, and therefore of school facilities, at one hundred and sixty schools. Colombia Responde is in the process of developing ten *fichas* for activities that will seek to combine the efforts and funds of the Secretary, municipal government and CELI-Central in this effort. These *fichas* will be presented to USAID in the coming months.

Land Issues

- **Expanding the capacity of the Land Restitution Unit**

In August, Colombia Responde worked with the Land Restitution Unit to identify areas for collaboration in preparing to implement the administrative phase of land restitution in the Meta focal consolidation area. On September 20th, Colombia Responde received USAID approval for two significant land projects in Meta. The first activity will improve the Restitution Unit's capacity to handle its high volumes of work and meet set goals by contracting a team of professionals via a technical committee to carry out discrete, tertiary functions including: the establishment of community brigades to validate and standardize official data; the identification, study and analysis of land restitution and formalization cases; and the provision of inputs for the inclusion of properties in the RTDAF or programs to organize land tenancy and rural development. This will not only enable the GOC to advance in key areas of its land restitution and territorial reconstruction

agenda, but it will strengthen the public's trust in its institutions—a key aspect of effective governance and consolidation. Colombia Responde will provide 63% (\$2,762,703 USD) of the activity costs, leveraging the remaining 47% (\$1,512,250 USD) in public funds from the Restitution Unit. The second project will focus on the formulation of an Environmental Management Plan, in order to prepare public institutions for the restitution and formalization process through the titling of vacant rural properties, thus promoting the region's socio-economic growth. This activity costs a total of \$722,222 USD, with Colombia Responde covering 63% (\$433,333) of the activity costs and leveraging the remaining 47% (\$288,889 USD) from CORMACARENA, the Governor's Office, and SINCHI (Institute for the Scientific Investigation of the Amazon).

3.5 SOUTHERN TOLIMA

Social Development

▪ **Rapid response activities**

In close coordination with the UACT and local government officials, Colombia Responde provided donations to 31 *veredas* during the month of July, 23 *veredas* in August, and 103 *veredas* in September. Donations included playgrounds, school supplies, and equipment for school restaurants and libraries.

▪ **Summer camps for recruitment prevention**

As discussed in depth last quarter, Colombia Responde participated in the operation of cultural summer camps for children in 8 zones in Tolima during June and July. The activities reached over 800 children identified as being in imminent risk of forced recruitment, providing them with the opportunity of participating in artistic and cultural activities. On July 18th, Colombia Responde held closing events in all of the project sites, incorporating mayoral speeches, reflections by the children, and showcases of songs, dancing and music.

▪ **Departmental table on recruitment prevention and protection**

On August 8th, Colombia Responde worked with local and departmental partners to carry out the first Roundtable on Prevention and Protection from Recruitment. The goal of this event was to review proposals submitted by public institutions in this thematic area, and follow up on proposals that had been approved at a municipal-level Prevention and Protection workshop that was carried out in Chaparral in March 2012. The August Roundtable included an expert review of salient issues in recruitment prevention and protection, including Decree 0552, which established the Vice President's Inter-Sectorial Commission for the Prevention of Recruitment. Gladys Giraldo, the leader of this Commission, gave an overview of updates to this legislation, which included the redefinition of risks as including sexual violence. The GRCT and Colombia Responde actively participated in the event, discussing the model of inter-institutional coordination that was carried out via recruitment prevention summer camps in June and July 2012, as well as other proposals in this area.

▪ **Promoting physical activity and school attendance**

During the month of September, sports equipment donations were delivered in Southern Tolima to provide an effective vehicle through which personal and social development in young people can be positively affected within a forced recruitment prevention context. Colombia Responde supported this initiative with a contribution of \$25,300 USD. Fifty-eight bicycles were distributed in the *vereda* Las Cruces in Ataco, and the *veredas* of Guayabal and San Miguel in the municipality of Chaparral. These donations are twofold, in addition to providing equipment for sports facilities in the area, many of these bikes were given to children and young

people who live far away from their schools---for whom commuting to school daily imposes a great effort. These rapid response actions have a direct impact on social and educational development of the communities.

▪ **Medical fair and in-kind donations link citizens to government**



A child receives a free eye examination.

More than 4,700 men, women, elders and children attended the institutional fair on health, held on August 18 and 19 in the nucleus of El Limon, municipality of Chaparral.

More than 20 government institutions and community organizations participated in the fair, promoting and providing medical services to the community. Representatives of organizations including the mayor's and governor's offices, the Department of Social Prosperity, SENA, INCODER, *Banco Agrario* (The Agricultural Bank) and the ICBF provided services such as general medical dentistry,

pediatrics, optometry, gynecology, immunizations, physical therapy, psychology, pharmaceutical services, vaccination. The

fair also provided targeted services to victims of armed conflict, which included occupational training and social skills workshops by SENA, preventative education about drug addiction and domestic violence, hairdressing, and the scheduled delivery of *bienestarina*, a nutritive, amino acid-rich substance made of flour and skim milk powder and enriched with vitamins and minerals. Colombia Responde contributed \$27,778 USD to this initiative, which cost a total of \$118,589 USD.

Economic Development

▪ **Building the cocoa industry**

On July 16th, the cocoa producers' association APROCACHARCO and Colombian Responde signed a grant agreement to improve the quality of cocoa beans and therefore the income of 100 cocoa grower families in El Limón, Chaparral. Colombia Responde and the GRCT advanced this initiative in August. The project aims to provide cocoa farmers with infrastructure and technical assistance to improve cocoa collection, grain processing and marketing strategies. It involves public and private investments totaling \$489,000 USD. Chaparral's government will contribute \$15,400 USD; the private sector will provide funding for \$64,000 USD from Casa Luker S.A and SURA Group; the Cocoa Producers Association of Southern Tolima (APROCASURT) will supply \$352,000 USD, and Colombia Responde will invest \$57,563 USD, to be executed between July 2012 and January 2013.

Three Operating Committees held meetings during the month of August to identify the beneficiaries through a series of surveys, and to hire consultants and providers to supply equipment and technical support for the project. Four informational meetings were scheduled with the selected participants in El Limón on August 21st and 22nd to establish conditions and requirements for participation.

On September 4 and 5, Colombia Responde initiated training activities with a tour of El Eden, a successful cocoa and plantain farm. These healthy and productive plantations serve as an important model and motivation for the cocoa producers, and a first step in their capacity-building as the farm's owner shared technical information based on his experience in crop management. Furthermore, twenty-seven cocoa farmers had the opportunity to participate in a weeklong training program with the chocolate company Casa Luker from September 24-28. The cocoa producers who participated in the program also visited Luker Farm

in a rural *vereda* of Caldas. Over the course of the training, participants studied various aspects of cocoa cultivation, including technology for the establishment and rehabilitation of plantations, how to measure and improve cocoa bean quality, and marketing and market trends. The other APROCHARCO cocoa producers participating in the project will receive the same training in October and November 2012.

In September, Colombia Responde also advanced in the development of the Farmer Field School as part of the project's training plan, training cocoa producers in issues including integrated pest and disease control, safe handling of pesticides, environmental management plan, safety and occupational health.

■ **Technical assistance to apply for MADR's Forestry Incentive Certification**

In late July, Colombia Responde contracted 5 experts to work with the municipality of Chaparral to identify candidates and help them apply for MADR's Certification in Forestry Incentives, a program that will share the cost of planting and maintaining new forest plantations. Rubber plantations hold great potential in this regard, as they can be preserved even after the end of their production cycle (40 years) as a form of environmental protection. In addition, the economic benefits these agro-forestry systems will be inter-generational because production and income generation can occur in the medium term, and can be combined with shorter-term income generation projects.

Colombia Responde and the GRCT were able to take advantage of the Chaparral Consolidation Fair to initiate the process of making contacts with the municipal government, JAC, and community that had expressed interest in this program during the *vereda* workshops. On August 27, a coordination meeting was scheduled with field professionals working on identifying candidates to apply for this national program. As a result, 97 candidates were identifying, with the potential to reforest a total of 185 hectares.



Local producers touring a prosperous farm to study the application of best practices.

In September, the field team carried out the process of collecting secondary information via surveys, which will serve as an input for the Forest Management Plans (FMP) that MADR requires as part of the application process. Colombia Responde is collaborating with the Departmental Secretary of Agriculture and the Rubber Confederation of Colombia to provide technical support to develop complete and accurate FMP's, which will be registered by the middle of October.

Good Governance

■ **Territorial consolidation fairs**

This month marked the launch of Tolima's Territorial Consolidation fairs in Chaparral and Rioblanco. These events provided an opportunity for more than 20 public institutions to inform citizens about the services that they provide to the area, and projects in development. The fair also served as a space to discuss and develop new initiatives among the public sector and local agricultural associations. The Regional Management Centers for Territorial Consolidation and Colombia Responde's contributions to the institutional fairs in South Tolima total \$33,000 USD matched by a GOC investment of \$27,000 USD. During the event, the Municipal Council for Social Policy (COMPOS) and the Municipal Council for Rural Development (CMDR) were officially introduced with an average of 200 participants.

■ **Needs assessment will shed light on the state of municipal legal systems**

On August 27, Colombia Responde initiated the program “Judicial Defense of the State” in the focal consolidation municipalities. This activity seeks to prevent or limit unlawful damage claims, and strengthen the defense of municipal interests in the judicial process. To this end, Colombia Responde contracted a legal consultant who carried out visits to the four municipalities, sharing information about the program objectives with municipal officials. The product of the first phase of this initiative will be an assessment of the court processes of municipalities, including an overview of the legal actions and economic claims that are currently in place in the municipalities, and proposed additions and revisions in order to strengthen and complement the system.

- **Coordinating governance efforts in Chaparral**

On August 31st, a planning workshop was carried out in Chaparral as part of the GRCT and Colombia Responde’s joint governance development process. Municipal authorities participated in the event to review day-to-day program development and implementation issues, define the roles and responsibilities among strategic partners, and carry out a needs assessment for good governance activities. Planning emphasized the critical role of local government in building community confidence in public institutions, and sought to assess the municipality’s strengths and weaknesses in terms of accounting and public financial management, auditing and internal controls, information systems, and implementation of the Archives Law, project banks, the Victims’ Law, security and coexistence policy, representation of women, youth, children, elders, and indigenous populations. This in-depth assessment was recorded and will be tabulated and carried into an action plan in order to serve as a fundamental input for the development of good governance activities.

- **Formulation of the Departmental Plan for the Prevention and Protection of Human Rights Violations**

On September 14 and 15, the municipality of Ataco hosted an inter-institutional workshop to draft Tolima’s plan for prevention and protection for Human Rights and IHL violations. Representatives from the four municipalities of Southern Tolima attended the event along with delegates from the governor’s office, the Ministry of the Interior, the Victim’s Unit, NGOs, and the Regional Consolidation Unit (GRCT). The results of this meeting were a detailed risk map and protocols of action for each of the risk scenarios identified, which will be incorporated into each municipality’s Transitional Justice Committee. In addition, the mayor’s office launched the third phase of a Peace Seminar, a pedagogic strategy implemented in the educational institutions of Ataco to promote a “culture of peace.” This award-winning initiative, which is part of the municipality’s development plan, covers 6,000 children and adolescents in 95 schools. The GOC supported this initiative by providing “Peace Handbooks” and logistical support for \$3,252. Colombia Responde facilitated the transportation of teachers from rural schools in Ataco and provided further logistical support for \$4,000.

Land Issues

- **Progress towards land restitution in Balsillas**

Within the framework of the Action Plan, the Land Restitution Roundtable also agreed to provide logistical support to the Land Restitution Unit of Balsillas, which is in the municipality of Ataco. Colombia Responde is contracting and covering the cost of transportation of a support team for the Restitution Unit. Contractors include two individuals to notify applicants of the status of the requested titles, three clerks, and two topographers. On July 31st, a multi-institution delegation paid an official visit to the *vereda* of Balsillas, in Ataco, to advance the identification of 34 of the 57 abandoned properties whose titles will be officially requested at the end of August. During the visit it was found that the local community was well informed and open to land restitution processes. These activities represent a holistic approach to land restitution and formalization, which is a priority USAID pursuit, and will serve as a model for other CELI-Central regions.

- **The Land Restitution Roundtable's Plan of Action adopted and under implementation**

On July 25th, the fourth Land Restitution Roundtable was held with representatives of the Tolima regional government, UACT, the Ministry of Agriculture, the Land Restitution Unit, INCODER, IGAC, the armed forces and Colombia Responde. Participants approved an Action Plan presented by the GRCT, as well as eight (8) priority activities including the updating and organization of the regional INCODER office's filing system, the execution and titling of 483 properties for public entities and 143 properties for private entities, professional and technical training in land restitution and titling issues, and support to the Land Restitution Unit to manage restitution processes for the next three years.

- **Formalization of public and private properties**

In August, Colombia Responde received approval for a *ficha* to work with the Restitution Unit in order to formalize 483 rural public properties (108 in Rioblanco, 97 in Ataco, 174 in Chaparral and 103 in Planadas), the majority of which contain schools in need of structural updates and improvements. By clarifying property rights, this process will enable and encourage investment in infrastructure, including planned renovations to schools and other public services, and begin to regulate property values and income generation, as well as limit illicit crops and land disputes. The Departmental Secretariats of Planning and Agricultural Development and the presidents of local JACs jointly led the process of linking 135 property numbers and property histories to the properties of public schools. Colombia Responde will contribute \$285,000 to these efforts over the next three years, and has initiated the process of identifying and contracting personnel for the endeavor. Colombia Responde will also support the formalization of 100 private properties in Southern Tolima for a total investment of \$137,000, of which CELI-Central will contribute with 57,000 matched by GOC funding of \$80,722.

- **Supporting the Administrative Phase of the Restitution Unit**

This quarter, USAID approved an activity to support the implementation of the Restitution Unit's administrative phase, for a total of \$4,274,953. The GOC will contribute 65% of the project's total value in human resources, logistical and financial resources for the next three years. The RU and Tolima's authorities will provide prioritized attention to the municipalities targeted by the Consolidation policy.

4 OPERATIONAL CONTEXT

4.1 CAQUETA

The department of Caqueta is a strategic location for the FARC, as it is a source and transit zone for cocaine both within the country and abroad. The most aggressive groups in the country have a significant presence in all of the municipalities in the focal consolidation area, and they regularly carry out acts of terrorism and extortion against the civilian population and petroleum industry, which extracts oil from San Vicente del Caguan and then transports it to Huila via the main viaduct. Violence has been increasing, due to a combination of factors including the upcoming peace negotiations the movement of guerilla away from military activities in the Department of Tolima and near Cartagena del Chaira, towards more rural areas near San Vicente del Caguan.

In July, in the course of making follow-up visits on donations made to schools in the *veredas* of Balcones, La Tigrera and the *inspección* of Palma Azul in de La Unión Peneya, in the municipality of La Montañita, Colombia Responde staff was detained by an illegal group and had to delay this activity. Other follow-up and oversight visits to the municipalities were temporarily put on hold due to security concerns. While it is possible that this theft was perpetrated by the FARC, if it was actually carried out by a criminal group outside of the FARC then it may signify a loss of territory by the FARC.

The National Police and Army have both reported that the Mayor of Cartagena del Chaira faces ongoing threats from the FARC, which seeks to undermine his authority. In August, three JAC representatives in the municipality of Cartagena del Chaira, representing the *veredas* of Remanso, Playa Verda, and Yaicoje Bajo reported that illegal armed groups in the area told them that they cannot continue carrying out consolidation-related activities, due to the policy's promotion of voluntary illicit crop eradication.

On August 15th, the Regional Director of the GRCT in Florencia received a flyer from the Teofilo Forero section of the FARC threatening all functionaries that are part of the UACT, and stating that they would be treated as members of the military. This flyer was reviewed by military authorities, who convened the Regional Directors of the GRCT and Colombia Responde in Caqueta, as well as other military representatives in order to identify security measures that could be taken in the area, as well as corresponding legal actions.

4.2 CAUCA/ VALLE DEL CAUCA

Cauca is part of a strategic corridor for arms and drug trafficking, which connects Cauca, Valle del Cauca and Tolima. It is clear that the illegal armed groups in the area do not want to lose control in the area, as evidenced by their increased presence and recruitment activities in the face of increased military and police presence and the establishment of military units on the territories. Many municipalities in Cauca have been the targets of terrorist attacks by the FARC. Several people have died as a result of the complex security situation in Cauca and Valle del Cauca in recent months.

During the month of July, Cauca attracted international attention when, in response to increased activities by illegal groups, the armed forces attempted to strengthen their presence in the protected indigenous territories. Indigenous groups requested that all armed entities, including FARC, illegal groups, and GOC forces withdraw from the area. This initiated a series of widely broadcast events that included the physical removal by indigenous people of military personnel from the area of Toribio and intervention by the President, who traveled to Cauca. A roundtable was set up between indigenous associations and the GOC in order to negotiate State presence on indigenous territories in Cauca.

The most affected municipalities, Corinto, Caloto, Santander de Quilichao, Florida and Pradera, lie within the focal consolidation area. One theory about this uptick in activity is that criminal gangs, made up partly of demobilized and reintegrated armed groups, are forming alliances with the FARC. The bands serve as support networks for both guerrilla and drug trafficking organizations, which are currently fighting to control the territory and micro-drug trafficking networks, extorting merchants and deepening the sense of insecurity in Cauca and Valle del Cauca. However, recent military reinforcements to the area have made progress in containing certain activities.

4.3 META

Although military operations in the area have yielded positive results for the armed forces in Meta, the FARC continue to carry out extortion against businesses and citizens, as well as violent attacks which have killed some civilians including minors. This behavior takes both a physical and psychological toll on the civilian population. This quarter, the Eastern Block of the FARC continued to burn buses and to detonate explosive devices to extort transportation companies. However, one of the key leaders behind the explosions was killed by the armed forces. Therefore, criminal conduct this quarter was more closely linked to the trafficking and possession of narcotics, signifying that the drug trade continues to be the FARC's primary source of income. Another significant phenomenon in the region is the extortion that targets merchants and farmers. It is important to note that the civilian population of Meta has a very positive view of consolidation and has been very receptive to activities carried out by the GRCT and Colombia Responde. While law enforcement officials are aware that extortion is rampant, local farmers have not lodged formal complaints. The focal consolidation area has also experienced an increase in small groups of 3-6 men carrying out recruitment and proselytizing operations among local youth and adults in order to gain credibility and control over local civilian populations.

4.4 TOLIMA

In order to implement an important territorial control plan in Tolima, the military carried out several operations in July and August, and increased its presence in the focal consolidation area. This has significantly weakened the area's illegal armed groups (mainly FARC). However, terrorist support networks (RATs) and urban members of the FARC (*milicianos*) have maintained a presence in urban areas, and continue to place a huge strain on local commerce through widespread extortion and threats of violence. During the same time period that summer camps were taking place within the focal consolidation area of Tolima, red *veredas* near the communities where the camps took place reported cases of recruitment and displacement due to threats of recruitment. Also, in July the *concejales* (ombudsmen) and personnel of the municipality of Ataco received a threat by Front 21 of the FARC. This was considered to be in retaliation for the improved sense of security in the area and the fact that 7 of 13 *concejales* live in *veredas* within the consolidation area.

5 OVERALL PROJECT STATUS

5.1 CONTRACTS AND GRANTS

During the past quarter, the Contracts and Grants office focused on the implementation, modification and closure of existing activities and implementation of new activities. Ninety-six *fichas* for new activities were developed, processed and presented for approval; of these fichas, 87 were approved. In addition, 101 activities were carried out in the period of July, August and September.

TABLE 3: SUMMARY OF ACTIVITIES AND COMMITMENTS

	# activities	CELI-Central Contribution	Counterpart Contribution	Totals USD
Received Fichas	96	\$5,907,861	\$7,517,822	\$13,425,683
Approved Fichas	87	\$5,334,786	\$6,861,039	\$12,195,825
Executed Activities	101	\$3,819,644	\$4,361,405	\$8,181,049

As detailed in the tables below, total approved activities during the reporting period reached a total of \$5,334,786 USD.

TABLE 4: APPROVED ACTIVITIES AND COMMITMENTS BY COMPONENT

Component	# activities	Totals USD
Social Development	31	\$1,565,813
Economic Development	7	170,552
Good Governance	12	595,232
Infrastructure	19	906,115
Land	4	1,884,925
Cross-cutting	14	212,149
Totals USD	87	\$5,334,786

TABLE 5: DETAILED LIST OF APPROVED ACTIVITIES FOR CAQUETA

Project Code	Component	Project Name	Project Value (USD\$)	Contribution (USD\$)	Status
ED-02234-12	ECONOMIC DEVELOPMENT	APOYO Y ASISTENCIA TÉCNICA PROFESIONAL PARA COMPLETAR EL PROCESO DE FORMULACIÓN Y PRESENTACIÓN DE LOS PLANES GENERALES DE ASISTENCIA TÉCNICA DE C.CHAIRÁ Y LA MONTAÑITA, CONVOCATORIA INCENTIVO ECONÓMIC	\$16,111.11	\$10,000.00	Open
GOB-02233-12	GOOD GOVERNANCE	APOYO A JORNADA INTERINSTITUCIONAL DE ATENCIÓN A POBLACIÓN VÍCTIMA Y VULNERABLE DE CARTAGENA DEL CHAIRÁ.	\$138,750.00	\$12,083.33	Open
LND-02213-12	LAND	APOYO PARA LA LEGALIZACIÓN DE LA PROPIEDAD DE LOS PREDIOS FISCALES RURALES DE LOS MUNICIPIOS DE SAN VICENTE DEL CAGUÁN, CARTAGENA DEL CHAIRÁ Y LA MONTAÑITA EN EL DEPARTAMENTO DEL CAQUETÁ.	\$42,733.33	\$30,916.67	Open
SD-02215-12	SOCIAL DEVELOPMENT	APOYO PARA LA CELEBRACIÓN DEL DÍA DEL CAMPESINO EN EL MUNICIPIO DE CARTAGENA DEL CHAIRÁ, MEDIANTE EVENTO PÚBLICO CULTURAL EL 21 DE JULIO DE 2012.	\$6,115.56	\$4,448.89	Open
SD-02227-12	SOCIAL DEVELOPMENT	DOTACIÓN COMPLEMENTARIA PARA LA CASA DE LA CULTURA DEL CENTRO POBLADO DE LA UNIÓN PENEYA - MUNICIPIO DE LA MONTAÑITA	\$84,262.22	\$39,817.78	Open
SD-02228-12	SOCIAL DEVELOPMENT	DOTACIÓN COMPLEMENTARIA PARA LA CASA DE LA CULTURA DEL MUNICIPIO DE CARTAGENA DEL CHAIRÁ.	\$89,774.44	\$34,481.39	Open
SD-02229-12	SOCIAL DEVELOPMENT	CAPACITACIÓN SOBRE LA IMPLEMENTACIÓN DE LA METODOLOGÍA DE ESCUELA NUEVA A DOCENTES DE BÁSICA PRIMARIA DE LAS SEDES EDUCATIVAS EN LAS VEREDAS FOCALIZADAS PARA LA IMPLEMENTACIÓN DE LA PNC EN C. CHAIRA	\$10,668.33	\$5,335.00	Open
SI-02226-12	SOCIAL INFRASTRUCTURE & CONNECTIVITY	ELECTRIFICACIÓN RURAL DE DE LAS ESCUELAS MARIMBAS Y LA TIGRERA ALTA EN EL MUNICIPIO DE CARTAGENA DEL CHAIRÁ - CAQUETÁ	\$118,288.44	\$68,288.44	Approved
GOB-02241-12	GOOD GOVERNANCE	APOYO PARA EL FORTALECIMIENTO DEL BANCO DE PROGRAMAS Y PROYECTOS DE LA GOBERNACIÓN DE CAQUETÁ	\$15,888.89	\$13,666.67	Approved
GOB-02242-12	GOOD GOVERNANCE	APOYO PARA GARANTIZAR EL BUEN FUNCIONAMIENTO DEL BANCO DE PROYECTOS DE INVERSIÓN MUNICIPAL DE CARTAGENA DEL CHAIRÁ EN EL DEPARTAMENTO DEL CAQUETÁ.	\$21,066.67	\$12,066.67	Approved
GOB-02243-12	GOOD GOVERNANCE	APOYO PARA GARANTIZAR EL BUEN FUNCIONAMIENTO DEL BANCO DE PROYECTOS DE INVERSIÓN MUNICIPAL DE LA MONTAÑITA EN EL DEPARTAMENTO DEL CAQUETÁ.	\$13,400.00	\$11,733.33	Approved
GOB-02244-12	GOOD GOVERNANCE	APOYO PARA GARANTIZAR EL BUEN FUNCIONAMIENTO DEL BANCO DE PROYECTOS DE INVERSIÓN MUNICIPAL DE SAN VICENTE DEL CAGUÁN EN EL DEPARTAMENTO DEL CAQUETÁ.	\$17,400.00	\$12,400.00	Approved
SI-02268-12	SOCIAL INFRASTRUCTURE & CONNECTIVITY	CONSTRUCCIÓN DEL RESTAURANTE ESCOLAR PARA EL INTERNADO ESCOLAR DE SANTAFÉ DEL CAGUÁN.	\$75,591.08	\$54,528.86	Approved
SI-02270-12	SOCIAL INFRASTRUCTURE & CONNECTIVITY	CONSTRUCCIÓN DEL RESTAURANTE ESCOLAR PARA EL INTERNADO DE LA INSPECCIÓN DE LA UNIÓN PENEYA.	\$348,426.55	\$72,234.33	Approved
ED-02249-12	ECONOMIC DEVELOPMENT	APOYO A LA "XL FERIA GANADERA AGROINDUSTRIAL Y III EQUINA GRADO B" DE SAN VICENTE DEL CAGUÁN - CAQUETÁ	\$55,444.44	\$7,111.11	Open
GOB-02245-12	GOOD GOVERNANCE	APOYO PARA LA PUBLICACIÓN Y DIVULGACIÓN DEL PLAN DE DESARROLLO DEPARTAMENTAL 2012 - 2015 "CAQUETÁ: GOBIERNO DE OPORTUNIDADES"	\$18,250.00	\$9,777.78	Open
SD-02271-12	SOCIAL DEVELOPMENT	DOTACIÓN BIBLIOTECAS ESCOLARES PARA BÁSICA PRIMARIA, SECUNDARIA Y MEDIA DE LOS CENTROS Y SEDES EDUCATIVAS RURALES DEL NÚCLEO DE LA UNIÓN PENEYA EN EL MUNICIPIO DE LA MONTAÑITA - CAQUETA	\$124,751.46	\$123,918.13	Open
SD-02272-12	SOCIAL DEVELOPMENT	DOTACIÓN JUEGOS DE GUÍAS DE ESCUELA NUEVA PARA LAS SEDES EDUCATIVAS DE LAS VEREDAS DEL NÚCLEO UNIÓN PENEYA, MUNICIPIO DE LA MONTAÑITA - DEPARTAMENTO DEL CAQUETÁ	\$43,800.00	\$38,855.56	Approved
SD-02273-12	SOCIAL DEVELOPMENT	DOTACIÓN MENAJE PARA COCINA DE RESTAURANTE ESCOLAR DE CENTROS Y SEDES EDUCATIVAS DEL NÚCLEO DE LA UNIÓN PENEYA, MUNICIPIO DE LA MONTAÑITA - CAQUETÁ.	\$25,498.81	\$24,387.69	Open
SD-02274-12	SOCIAL DEVELOPMENT	DOTACIÓN MOBILIARIO ESCOLAR PARA LAS SEDES EDUCATIVAS DE LAS VEREDAS DEL NÚCLEO UNIÓN PENEYA, MUNICIPIO DE LA MONTAÑITA - DEPARTAMENTO DEL CAQUETÁ	\$38,163.89	\$37,052.78	Open
SD-02275-12	SOCIAL DEVELOPMENT	DOTACIÓN DE PARQUES INFANTILES E IMPLEMENTOS PARA LA RECREACIÓN Y EL ESPARCIMIENTO PARA LOS ESTUDIANTES DE BÁSICA PRIMARIA, SECUNDARIA Y MEDIA DE LOS CENTROS Y SEDES EDUCATIVAS RURALES DEL NÚCLEO DE	\$37,641.54	\$36,530.43	Open
CCE-02314-12	CROSS-CUTTING CONTRACTS	COMITÉ TÉCNICO OPERATIVO- REGIONAL CAQUETÁ	\$2,348.17	\$2,348.17	Open
Totals USD			\$1,344,374.95	\$661,983.00	

TABLE 6: DETAILED LIST OF APPROVED ACTIVITIES FOR CAUCA

Project Code	Component	Project Name	Project Value (USD\$)	Contribution (USD\$)	Status
CCE-02269-12	CROSS-CUTTING CONTRACTS	REUNIONES DE TALLERES VEREDALES EN EL CAUCA	\$37,131.33	\$37,131.33	Approved
SI-02240-12	SOCIAL INFRASTRUCTURE & CONNECTIVITY	DIRECCIÓN DE OBRA, ACOMPAÑAMIENTO Y ASESORÍA TÉCNICA DE LA JAC PARA LA CONSTRUCCIÓN DEL POLIDEPORTIVO VEREDA BARRANCO, EN EL MUNICIPIO DE CORINTO - CAUCA.	\$30,375.68	\$30,375.68	Approved
SI-02255-12	SOCIAL INFRASTRUCTURE & CONNECTIVITY	DISEÑOS Y PRESUPUESTO PARA LA CONSTRUCCIÓN DEL SALON MULTIPLE EN LA VEREDA DE SAN NICOLAS, MUNICIPIO DE CALOTO	\$6,125.00	\$6,125.00	Approved
CCE-02250-12	CROSS-CUTTING CONTRACTS	EVENTO DE COMUNICACIONES EN CAUCA (CONSOLIDACIÓN)	\$1,031.67	\$1,031.67	Open
SI-02292-12	SOCIAL INFRASTRUCTURE & CONNECTIVITY	DIRECCIÓN DE OBRA, ACOMPAÑAMIENTO Y ASESORÍA TÉCNICA DE LA JAC VEREDA LA LINDOSA PARA EL ENCERRAMIENTO DE CANCHA DE FUTBOL - ESPACIO DEPORTIVO EN EL MUNICIPIO DE MIRANDA - CAUCA.	\$46,575.09	\$46,575.09	Approved
SI-02293-12	SOCIAL INFRASTRUCTURE & CONNECTIVITY	DIRECCIÓN DE OBRA, ACOMPAÑAMIENTO Y ASESORÍA TÉCNICA DE LA JAC VEREDA LA MUNDA PARA EL ENCERRAMIENTO DE CANCHA DE FUTBOL - ESPACIO DEPORTIVO EN EL MUNICIPIO DE MIRANDA - CAUCA.	\$25,058.90	\$25,058.90	Approved
SI-02295-12	SOCIAL INFRASTRUCTURE & CONNECTIVITY	DIRECCIÓN DE OBRA, ACOMPAÑAMIENTO Y ASESORÍA TÉCNICA DE LA JAC VEREDA SAN ANDRES PARA EL ENCERRAMIENTO DE CANCHA DE FUTBOL - ESPACIO DEPORTIVO EN EL MUNICIPIO DE MIRANDA - CAUCA.	\$56,939.56	\$56,939.56	Approved
SI-02296-12	SOCIAL INFRASTRUCTURE & CONNECTIVITY	DIRECCIÓN DE OBRA, ACOMPAÑAMIENTO Y ASESORÍA TÉCNICA DE LA JAC VEREDA TIERRA DURA PARA EL ENCERRAMIENTO DE CANCHA DE FUTBOL - ESPACIO DEPORTIVO EN EL MUNICIPIO DE MIRANDA - CAUCA.	\$31,759.15	\$31,759.15	Approved
CCE-02278-12	CROSS-CUTTING CONTRACTS	REVISIÓN PLAN DE ACCIÓN DEL CAUCA Y PREPARATORIA PARA LA REACTIVACIÓN DE LA MESA DE TIERRAS	\$320.00	\$320.00	Open
CCE-02297-12	CROSS-CUTTING CONTRACTS	JORNADA DE TRABAJO CON EL CRIC	\$887.78	\$887.78	Open
CCE-02298-12	CROSS-CUTTING CONTRACTS	JORNADA DE TRABAJO CON GOBERNACIÓN, MIN INTERIOR Y ENTIDADES DE LA COMISIONES REGIONALES DE ORDENAMIENTO TERRITORIAL	\$192.50	\$192.50	Open
SI-02286-12	SOCIAL INFRASTRUCTURE & CONNECTIVITY	ASISTENCIA TÉCNICA Y ACOMPAÑAMIENTO DE INICIATIVAS DE EJECUCIÓN RÁPIDA EN EL CAUCA	\$6,500.00	\$6,500.00	Open
Totals USD			\$242,896.66	\$242,896.66	

TABLE 7: DETAILED LIST OF APPROVED ACTIVITIES FOR META

Project Code	Component	Project Name	Total Project Value (USD\$)	Contribution (USD\$)	Status
ED-02217-12	ECONOMIC DEVELOPMENT	MEJORAMIENTO GENÉTICO Y ASISTENCIA TÉCNICA A PRODUCTORES DE CACAO ASOCIADOS A AGROCALFA EN LA VEREDA CAÑO ALFA DE PUERTO RICO, META.	\$37,866.67	\$11,200.00	Approved
GOB-02218-12	GOOD GOVERNANCE	ASISTENCIA TÉCNICA A LOS MUNICIPIOS PARA LA REVISION E IMPLEMENTACION DE LOS CONSEJOS MUNICIPALES DE DESARROLLO RURAL (CMDR) DE LA ZONA DE INFLUENCIA DE LA UAECT- REGIONAL MACARENA	\$33,277.78	\$26,611.11	Approved
GOB-02221-12	GOOD GOVERNANCE	APOYO A LA IMPLEMENTACION DE LA LEY DE VICTIMAS EN LOS MUNICIPIOS DE MACARENA FOCALIZADOS POR EL PROGRAMA COLOMBIA RESPONDE CELI CENTRAL	\$162,577.78	\$130,487.78	Approved
CCE-02212-12	CROSS-CUTTING CONTRACTS	CONMEMORACIÓN DEL DÍA DE LA INDEPENDENCIA NACIONAL CON ACTIVIDADES QUE PERMITAN REFORZAR SU IDENTIDAD NACIONAL Y SU MEMORIA HISTÓRICA..	\$37,193.33	\$30,526.67	Open
ED-02216-12	ECONOMIC DEVELOPMENT	IMPLEMENTACION DE SISTEMAS DE RIEGO POR GOTEIO A CULTIVOS DE CACAO Y MEJORAMIENTO DE LOS CANALES DE COMERCIALIZACION DE LECHE EN EL MUNICIPIO DE PUERTO RICO, META TT-ARD-CCE-514-00368-12-SG-0033	\$718,431.44	\$88,888.89	Open
GOB-02219-12	GOOD GOVERNANCE	APOYO PARA ORGANIZAR Y PONER EN FUNCIONAMIENTO EL BANCO DE PROGRAMAS Y PROYECTOS DE INVERSIÓN EN EL CUAL SE REGISTREN SIGUIENDO LA METODOLOGÍA MGA, LOS PROYECTOS DEL PLAN DE DESARROLLO DE LOS MUNICIPIOS	\$145,906.67	\$111,000.00	Open
GOB-02220-12	GOOD GOVERNANCE	APOYO AL FORTALECIMIENTO DE LA CAPACIDAD OPERATIVA DE LAS PERSONERÍAS EN LOS SEIS MUNICIPIOS DE CONSOLIDACIÓN EN MACARENA	\$39,722.22	\$34,166.67	Open
GOB-02224-12	GOOD GOVERNANCE	MESA DE CONCERTACIÓN DE PROYECTOS - SISTEMA GENERAL DE REGALÍAS SGR META	\$2,350.00	\$2,350.00	Open
SD-02223-12	SOCIAL DEVELOPMENT	DOTACION DE HERRAMIENTAS AGROPECUARIAS BASICAS PARA LA REALIZACIÓN DE LA FIESTA CAMPESINA EN EL MUNICIPIO DE MESETAS.	\$15,027.78	\$7,855.56	Open
SD-02236-12	SOCIAL DEVELOPMENT	DOTACION DE HERRAMIENTAS AGROPECUARIAS BASICAS PARA LA REALIZACIÓN DE LA FIESTA CAMPESINA EN EL MUNICIPIO DE LA MACARENA	\$21,466.67	\$8,966.67	Open
SI-02225-12	SOCIAL INFRASTRUCTURE & CONNECTIVITY	MEJORAMIENTO DE LAS CONDICIONES DEL PUENTE CAÑO BLANCO EN VISTAHERMOSA	\$10,400.00	\$3,177.78	Open
CCE-02237-12	CROSS-CUTTING CONTRACTS	ASISTENTE ADMINISTRATIVA DE LA GERENCIA EN LA MACARENA - (CONSOLIDACIÓN)	\$5,128.80	\$5,128.80	Open
ED-02252-12	ECONOMIC DEVELOPMENT	PARTICIPACIÓN DE LAS ASOCIACIONES DE PRODUCTORES DE LA ZONA DE CONSOLIDACIÓN LA MACARENA EN LA 6ª MACORRUEDA DE NEGOCIOS "COMPRE COLOMBIANO VILLAVICENCIO 2012".	\$4,222.22	\$4,222.22	Open
SD-02247-12	SOCIAL DEVELOPMENT	APOYO Y PARTICIPACIÓN EN EL PRIMER FESTIVAL DE LA DIGNIDAD CAMPESINA EN EL MUNICIPIO DE URIBE	\$52,611.11	\$9,277.78	Open
GOB-02285-12	GOOD GOVERNANCE	APOYO A LA IMPLEMENTACION DE LA POLITICA NACIONAL DE SEGURIDAD Y CONVIVENCIA CIUDADANA EN LOS MUNICIPIOS DE MACARENA FOCALIZADOS POR EL PROGRAMA COLOMBIA RESPONDE CELI CENTRAL	\$302,222.22	\$218,888.89	Approved
SD-02288-12	SOCIAL DEVELOPMENT	DOTACION DE ELEMENTOS DIDACTICOS Y RECREATIVOS PARA EL CENTRO EDUCATIVO DE COSTA RICA	\$20,458.72	\$18,292.06	Approved
SD-02289-12	SOCIAL DEVELOPMENT	DOTACION DE ELEMENTOS DIDACTICOS Y RECREATIVOS PARA LA ESCUELA DE CAÑO VEINTE- MUNICIPIO DE VISTA HERMOSA.	\$13,468.89	\$11,302.22	Approved
SD-02290-12	SOCIAL DEVELOPMENT	DOTACION DE ELEMENTOS DIDACTICOS Y RECREATIVOS PARA LA ESCUELA DE GUADUALITO- MUNICIPIO DE VISTA HERMOSA.	\$12,278.17	\$10,111.50	Approved
CCE-02287-12	CROSS-CUTTING CONTRACTS	CONTRATACIÓN DE PERSONAL PARA REALIZACION DE LAS REUNIONES DE NÚCLEO Y TALLERES VEREDALES EN META	\$42,521.17	\$42,521.17	Open
CCE-02312-12	CROSS-CUTTING CONTRACTS	VISITA DE SEGUIMIENTO A PROYECTOS CELI CENTRAL- COLOMBIA RESPONDE	\$861.11	\$861.11	Open
CCE-02313-12	CROSS-CUTTING CONTRACTS	APOYAR LA POLITICA DE CONSOLIDACION Y RECONSTRUCCION TERRITORIAL EN LA REALIZACIÓN DE LA MARCHA POR LA PAZ A LLEVARSE A CABO EN LA INSPECCION DE CAMPO ALEGRE- MUNICIPIO DE VISTA HERMOSA-META	\$2,744.17	\$2,077.50	Open
ED-02291-12	ECONOMIC DEVELOPMENT	PRIMER FORO DE DESARROLLO ECONÓMICO DE LA REGION DEL ARIARI EN EL MARCO DE LA POLITICA NACIONAL DE CONSOLIDACION	\$22,288.89	\$7,288.89	Open
Totals USD			\$1,703,025.80	\$785,203.24	

TABLE 8: DETAILED LIST OF APPROVED ACTIVITIES FOR TOLIMA

Project Code	Component	Project Name	Project Value (USD\$)	Contribution (USD\$)	Status
CCE-02214-12	CROSS-CUTTING CONTRACTS	CELEBRACIÓN DEL 20 DE JULIO EN LOS MUNICIPIOS DE CONSOLIDACIÓN DEL SUR DEL TOLIMA	\$75,155.56	\$41,822.22	Open
SD-02208-12	SOCIAL DEVELOPMENT	MEJORAMIENTO DEL POLIDEPORTIVO DE LA ESCUELA SAN JOAQUÍN BAJO, MUNICIPIO DE PLANADAS, TOLIMA. TT-ARD-CCE-514-00281-12-IK-0017	\$2,201.34	\$2,006.89	Completed but not Closed
SD-02209-12	SOCIAL DEVELOPMENT	DOTACIÓN BIBLIOTECA DE LAS ESCUELAS LA HOLANDA Y MENDARCO CARBONAL EN CHAPARRAL TOLIMA. TT-ARD-CCE-514-00322-12-IK-0020	\$8,300.00	\$7,911.11	Open
SD-02210-12	SOCIAL DEVELOPMENT	DOTACIÓN DE BIBLIOTECA ESCOLAR, DOTACIÓN DE UNIFORMES, SUDADERAS Y KIT ESCOLAR DE LA VEREDA LAS BLANCAS DEL MUNICIPIO DE ATACO TOLIMA. TT-ARD-CCE-514-00321-12-IK-0024	\$8,934.72	\$8,740.28	Open
SD-02211-12	SOCIAL DEVELOPMENT	DOTACIÓN BIBLIOTECA, UNIFORMES, SUDADERAS Y KIT ESCOLAR PARA ESTUDIANTES DE EL BALSO, ALTAMIRA, EL PORVENIR, EL SALADO, LA FLORIDA, LA CABAÑA Y PENNSYLVANIA ATACO, TOLIMA TT-ARD-CCE-514-00321-12-IK-0024	\$91,040.83	\$89,679.72	Open
SD-02230-12	SOCIAL DEVELOPMENT	DOTACIÓN PARQUES INFANTILES, KITS ESCOLARES, KIT DE COCINA, IMPLEMENTOS DEPORTIVOS, KIT DE HERRAMIENTAS Y UNIFORMES ESCOLARES MUNICIPIO DE RIOBLANCO-TOLIMA	\$107,181.89	\$100,570.78	Open
SD-02231-12	SOCIAL DEVELOPMENT	DOTACIÓN KITS ESCOLARES, IMPLEMENTOS DEPORTIVOS Y UNIFORMES ESCOLARES MUNICIPIO DE ATACO-TOLIMA	\$34,236.94	\$33,459.17	Open
SD-02232-12	SOCIAL DEVELOPMENT	DOTACIÓN KIT ESCOLAR PARA LA VEREDA EL CORAZÓN DEL MUNICIPIO DE PLANADAS - TOLIMA	\$1,530.56	\$1,336.11	Open
ED-02239-12	ECONOMIC DEVELOPMENT	DIAGNÓSTICO CAPACIDAD ORGANIZACIONAL -ICO MUNICIPIOS ATACO, CHAPARRAL, PLANADAS Y RIOBLANCO -TOLIMA	\$41,841.22	\$41,841.22	Approved
LND-02265-12	LAND	APOYO A LA IMPLEMENTACIÓN DE LA FASE ADMINISTRATIVA DEL PROCESO DE RESTITUCIÓN Y FORMALIZACIÓN DE TIERRAS DESPOJADAS Y ABANDONADAS FORZOSAMENTE EN TOLIMA	\$4,274,953.14	\$1,512,250.00	Approved
LND-02266-12	LAND	APOYO PARA LA FORMALIZACIÓN DE PREDIOS RURALES PRIVADOS Y BALDÍOS A FAVOR DE LOS MUNICIPIOS DE ATACO, CHAPARRAL, RIO BLANCO Y PLANADAS EN EL DEPARTAMENTO DE TOLIMA	\$601,300.00	\$284,691.67	Approved
LND-02267-12	LAND	APOYO A LA FORMALIZACIÓN DE PREDIOS PRIVADOS EN EL SUR DE TOLIMA	\$137,788.89	\$57,066.67	Approved
SI-02261-12	SOCIAL INFRASTRUCTURE & CONNECTIVITY	DISEÑO PUENTE VEHICULAR SOBRE RÍO AMOYA EN LA VEREDA MESA DE AGUAYO, MUNICIPIO DE CHAPARRAL -TOLIMA	\$475,000.00	\$30,555.56	Approved
SI-02262-12	SOCIAL INFRASTRUCTURE & CONNECTIVITY	DISEÑO PUENTE VEHICULAR SOBRE EL RÍO CHIRAS EN EL CORREGIMIENTO LA MARINA, MUNICIPIO DE CHAPARRAL -TOLIMA	\$158,333.33	\$19,444.44	Approved
SI-02263-12	SOCIAL INFRASTRUCTURE & CONNECTIVITY	DISEÑO PUENTE VEHICULAR SOBRE QUEBRADA LA PAULA EN EL CORREGIMIENTO RISALDA CALARMA, MUNICIPIO DE CHAPARRAL - TOLIMA	\$355,555.56	\$22,222.22	Approved
SI-02264-12	SOCIAL INFRASTRUCTURE & CONNECTIVITY	DISEÑO PUENTE VEHICULAR SOBRE RÍO TETUAN EN LA VEREDA PATALÓ, MUNICIPIO DE CHAPARRAL - TOLIMA,	\$586,111.11	\$30,555.56	Approved
SD-02246-12	SOCIAL DEVELOPMENT	DOTACIÓN KITS ESCOLARES Y UNIFORMES DEPORTIVOS MUNICIPIO DE CHAPARRAL-TOLIMA	\$10,269.17	\$9,296.94	Open
SD-02248-12	SOCIAL DEVELOPMENT	DOTACIÓN BIBLIOTECAS ESCOLARES, PARQUES INFANTILES Y KIT HERRAMIENTAS NÚCLEO RIOBLANCO, MARMAJA Y HERRERA MUNICIPIO DE RIOBLANCO-TOLIMA.	\$143,534.72	\$140,229.17	Open
SD-02251-12	SOCIAL DEVELOPMENT	DOTACIÓN KIT ESCOLAR Y BIBLIOTECA PARA LAS VEREDAS EL CAIMÁN, OASIS ALTO, ORTIGA 2 Y EL EDÉN DEL MUNICIPIO DE PLANADAS - TOLIMA	\$54,424.44	\$53,646.67	Open
SD-02253-12	SOCIAL DEVELOPMENT	DOTACIÓN DE PARQUES INFANTILES, UNIFORMES, KITS ESCOLARES, IMPLEMENTOS DEPORTIVOS, KITS DE HERRAMIENTAS, BICICLETAS Y BIBLIOTECAS ESCOLARES - NÚCLEOS SAN ANTONIO DE POLE, MESA DE POLE Y ATACO	\$309,344.06	\$303,121.83	Open
SD-02254-12	SOCIAL DEVELOPMENT	DOTACIÓN KIT ESCOLAR, PARQUES INFANTILES, DOTACIÓN RESTAURANTE, KIT HERRAMIENTAS, BICICLETAS, VENTILADORES, UNIFORMES ESCOLARES Y BIBLIOTECAS MUNICIPIO DE CHAPARRAL-TOLIMA	\$272,333.33	\$264,750.00	Open
SI-02260-12	SOCIAL INFRASTRUCTURE & CONNECTIVITY	PAVIMENTACIÓN 5 CALLES DEL CORREGIMIENTO DE GAITANIA, MUNICIPIO DE PLANADAS - TOLIMA	\$284,448.95	\$99,606.33	Open
SI-02282-12	SOCIAL INFRASTRUCTURE & CONNECTIVITY	ELABORACION PROYECTOS VIVENDA RURAL DESPLAZADOS NUCLEOS DE PLANADAS, ATACO, CHAPARRAL, RIOBLANCO. TOLIMA	\$88,888.89	\$88,888.89	Approved
SI-02284-12	SOCIAL INFRASTRUCTURE & CONNECTIVITY	DISEÑO Y CONSTRUCCIÓN AULAS, UNIDAD SANITARIA, POLIDEPORTIVO COLEGIO JORGE E. GAITAN-CASA DE ZINC-ATACO. TOLIMA	\$269,444.44	\$113,888.89	Approved
CCE-02276-12	CROSS-CUTTING CONTRACTS	REVISIÓN ESTRATÉGICA ÚLTIMO SEMESTRE 2012 DE LA REGIONAL TOLIMA DE COLOMBIA RESPONDE	\$9,203.89	\$9,203.89	Open
CCE-02311-12	CROSS-CUTTING CONTRACTS	CONDUCT THE STRATEGIC QUARTERLY REVIEW, OFF-SITE CELI-CENTRAL ALL STAFF WORKSHOP – SEPTEMBER 27, 28 AND 29, 2012 IN TOLIMA, COLOMBIA	\$38,096.11	\$38,096.11	Open
SD-02279-12	SOCIAL DEVELOPMENT	DOTACIÓN AYUDAS TÉCNICAS PARA HOGAR GERIÁTRICO MUNICIPIO DE RIOBLANCO TOLIMA	\$17,116.67	\$13,227.78	Open
SD-02280-12	SOCIAL DEVELOPMENT	APOYO A LA CONFORMACION DE CONCEJOS DE LA JUVENTUD EN LOS MUNICIPIOS DEL SUR DEL TOLIMA	\$71,472.86	\$52,266.67	Open
SD-02283-12	SOCIAL DEVELOPMENT	DOTACIÓN BIBLIOTECA MUNICIPAL DE ATACO - TOLIMA	\$54,928.09	\$47,269.44	Open
SD-02294-12	SOCIAL DEVELOPMENT	APOYO LOGISTICO Y ELEMENTOS DEPORTIVOS PARA LAS JORNADAS DE PRESENCIA INSTITUCIONAL EN LOS MUNICIPIOS DE CHAPARRAL Y ATACO DEL DEPARTAMENTO DEL TOLIMA	\$97,388.89	\$27,666.67	Open
SI-02281-12	SOCIAL INFRASTRUCTURE & CONNECTIVITY	MEJORAMIENTO VÍA RIOBLANCO - VEREDA SANTA FE MUNICIPIO DE RIOBLANCO TOLIMA	\$225,167.69	\$99,390.54	Open
Totals USD			\$8,905,527.30	\$3,644,703.44	

5.2 TOTAL CELI SPENDING

CELI Central spent a total of \$4,877,264 this quarter—approximately \$2,800,814 from the Activity Fund. The expense distribution is detailed in the following table.

TABLE 9: QUARTERLY EXPENDITURES

Description	July	August	September	Totals
Program Management	\$333,956	\$394,822	\$402,132	\$1,130,910
Technical Support	\$110,925	\$122,598	\$131,857	\$365,380
Regional Offices	\$156,388	\$123,055	\$300,718	\$580,160
Activity Fund	\$1,001,399	\$498,307	\$1,301,107	\$2,800,814
Totals	\$1,602,668	\$1,138,782	\$2,135,814	\$4,877,264

5.3 HUMAN RESOURCES

During the month of August, CELI-Central selected and hired a new Regional director for the Tolima office. Nelson Alvarez was officially incorporated into the Colombia Responde's team during the last week of August. He is taking on the work that the interim director, Danny Jaiquel successfully led for the past six months.

5.4 TRAVEL AND SECURITY

This month, the security team provided training to 65 staff and 16 consultants, briefed four ex-patriates, and oversaw 528 trips. The team also organized the logistics for and accompanied the audit of the municipality of Ataco, in Southern Tolima. Finally, they worked with the GRCT and its institutional partners to update regional maps and *semaforización* in the four regions.